# Recent Graduate Employment Study

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Date: December 15th, 2015





# **EXECUTIVE SUMMARY**

#### 1.1 Study Goals and Response Rates

The primary purpose of this study was to describe the demographics, current practice models, employment choices, and job satisfaction of recent graduates of Canadian General Surgery residencies. A secondary goal of this study was to understand the current perceptions about the demand for current and future General Surgery trainees in Canada. Of 460 surgeons contacted, 50.6% completed the online survey.

### 1.2 Demographics

The mean age of respondents was 37 years of age, 51.1% of of respondents were male. 91.3% of our respondents currently reside in Canada and 88.4 practice primarily in English. General surgeons from every province and territory except Nunavut are represented.

### 1.3 Education and Training & 1.4 Current General Surgery Practice

The mean total duration of post-graduate training of the General Surgeons who responded was 7.3 years and the majority of our respondents completed all post-graduate training within the past decade. Surgeons from all Canadian training programs are represented.

56.9% of our respondents either currently hold and/or are current completing an advanced education degree. 70.5% of our respondents have completed a fellowship. The most represented fellowships were MIS and Bariatric Surgery, Surgical Oncology and Trauma and Acute Care Surgery.

2% of physicians who trained in General Surgery are not currently practicing. Stated reasons for no longer practicing include being unable to obtain a permanent job offer.

#### 1.5 Work Hours and Time Off

The mean hours worked per week is 62, and the mean number of weeks of vacation per year is 3.6. More recent grads work an average of 5 less hours per week and take an average of 4 fewer days of vacation. The mean number of reported days on call per month was 6.9 days, with 70.4% of respondents reporting call coverage groups of 4-8 surgeons.

#### 1.6 Income

Over 70% of respondents who had completed all post-graduate training at least one year prior (in 2013 or earlier) earned a minimum of \$250, 000 in 2014. Of the





surgeons who completed training in 2014, 70% earned less than \$250,000. 66.8% of all surgeons who responded report satisfaction with their current income.

### 1.7 Structure of Current General Surgery Practice

66% of respondents work in a single clinical setting. Over sixty percent of both single practice and multiple practice settings had primary affiliations with academic or large community hospitals.

Over 90% of the respondent surgeons in both single and multiple practice settings report some time per week allotted to clinic (mean = 1.5 days) and elective ORs (mean = 1.1 days). Less than 80% of surgeons both in single and multiple practice settings report weekly endoscopy time. Less than 30% of surgeons both in single and multiple practice settings report dedicated surgical assist time.

More single practice setting surgeons (63.2%) than multiple practice setting surgeons (52.8%) report protected non-clinical time. Single practice setting surgeons also report more protected non-clinical time (0.9 vs 0.5 days/week).

Of the one third of respondent General Surgeons who currently provide care in more than one unaffiliated centre, sixty-eight percent (68.5%) are currently working as locums, working in private endoscopy clinics, and/or covering call at hospitals without having regular operating OR time.

#### 1.8 Clinical Resource Allocation

The majority of surgeons working in both a single practice setting (57.9%) and multiple practice settings (60.7%) are unsatisfied with the clinical resources available to them. The most sought after additional resource amongst both single practice and multiple practice General Surgeons is additional OR time (64.9% of multiple practice setting surgeons, 66.7% of single practice setting surgeons)

### 1.9 Job Satisfaction and Ease of Employment

65.2% of General Surgeons who responded are currently working in the job they most desired and 75.3% of surgeons report that they are currently "satisfied" or "very satisfied". 3.9% report extreme dissatisfaction. 21.9% of respondent General Surgeons feel underemployed. The most common reason for which respondents were not currently in their ideal job was because the job they most wanted was not available.

The most important factors for General Surgeons in choosing their current position were: Congenial colleagues, Family or personal considerations, Stability, and The opportunity to live in a specific city or province.

59.1% of recent graduate General Surgeons have applied to 1-2 General Surgery jobs. 67.9% of respondent General Surgeons have received 1-2 job offers since





completion of post-graduate training and 16.0% of General Surgeons have not yet received any job offers.

While 84.8% of respondents reported some degree of anxiety about the process of securing a job when they were in training, only 51.1% reported any degree of difficulty in securing a staff position.

The most important reported factors for General Surgeons in achieving employment successfully were: Individual efforts, Fellowship training, and Need in the community. Other factors cited frequently included Luck and Timing, and Contacts.

54.5% of jobs currently held by respondent General Surgeons were not publicly advertised. 38.6% of General Surgeons were recruited to their current positions, 23.9% found out about their position by word of mouth. Multiple respondents also highlighted OAGS and CAGS posts as the mechanism by which they found jobs.

#### 1.10 Locums

35.7% of respondent surgeons who do locums, are doing so because they are awaiting jobs to open up at the location of the locum. Over two thirds of locum arrangements of respondent General Surgeons include regular access to non-emergency OR time (67.7%), non-emergency endoscopy (67.7%), and follow-up clinics (71.0%).

### 1.11 Perceived Demand and Training for General Surgeons.

60.2% of respondent General Surgeons believe that the number of surgeons currently practicing General Surgery in their geographic area is appropriate. 71.6% of General Surgeons who responded believe that there are too many residents being trained for the number of jobs currently available. 55.1% of General Surgeons who responded believe that there are too many residents being trained for the number of jobs that will be available in the next decade.

# Comparisons

### 2.1 Year of Graduation vs. Number of Job Offers

There was no significant difference (p=0.28) in the year of graduation amongst General Surgeons who have not reported any job offers vs those who have reported at least one offer.

# 2.2 Practice Setting vs. Number of Job Offers

There was no significant difference (p=0.36) in the practice setting of General Surgeons who have not reported any job offers vs those who have reported at least one offer.





# 2.3 Satisfaction with Current Employment Arrangement vs. Number of Job Offers

General Surgeons who have not reported any job offers are statistically (p<0.05) less satisfied with their current employment arrangement.

### 2.4 Attitudes on Demand for General Surgeons vs. Number of Job Offers

General Surgeons who have not reported any job offers are significantly more likely to believe that there are too many surgeons being trained for the number of jobs that will exist in 5-10 years (p<0.05). They are no more likely than surgeons with reported job offers to believe that there are too many surgeons being trained for the number of jobs currently available (p=0.60).





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### INTRODUCTION AND METHODS

In recent years, numerous groups have raised concerns about Canadian General Surgery graduates having difficulty finding jobs. It has been suggested that many of the graduates who do find work are doing so by adopting non-traditional practice models. The primary purpose of this study was to describe the demographics, current practice models, employment choices, and job satisfaction of recent graduates of Canadian General Surgery residencies. A secondary goal of this study was to understand the current perceptions about the demand for current and future General Surgery trainees in Canada.

The survey was modeled on a previous questionnaire developed by Dr. Sean Grondin's team in Calgary to assess demographics, training and practice characteristics of physicians performing and training for Thoracic Surgery. Our study population included General Surgeons who had passed their RCPSC certification exams two to seven years before the date of survey administration (2009-2013). Our comprehensive list was generated with assistance from the Royal College, and contact information was generated from the CAGS database, General Surgery Program Directors, and current hospital and university databases when available. The survey was created in both French and English.

Ethics approval was obtained from the REB at Sunnybrook Health Sciences Centre. The questionnaire was administered via SurveyMonkey to all surgeons with email addresses available (476 email invitations sent). The survey included a cover letter of support from the president of the Canadian Association of General Surgeons, Dr. Debrah Wirtzfeld. General reminder emails were sent to the study cohort, along with personalized reminder emails from study staff and from members of the CAGS Residents Committee, representing programs across the country. The survey was available online for 3 months.





# **DATA ANALYSIS**

The primary analysis was a descriptive summary including calculation of means and standard deviations where appropriate. Comparisons were tested for statistically significant differences using two-tailed independent t-tests for two group comparisons and chi-squared tests for categorical data. Statistical significance was set at p < 0.05.





# **SURVEY RESULTS**

### 1.1. Response Rates

We contacted four hundred and sixty (460) surgeons, of those, two hundred and thirty-three (233) surgeons completed the online survey for a 50.6% response rate. 92.2% responded to the English survey, 7.7% responded to the French survey.

#### **Figures**

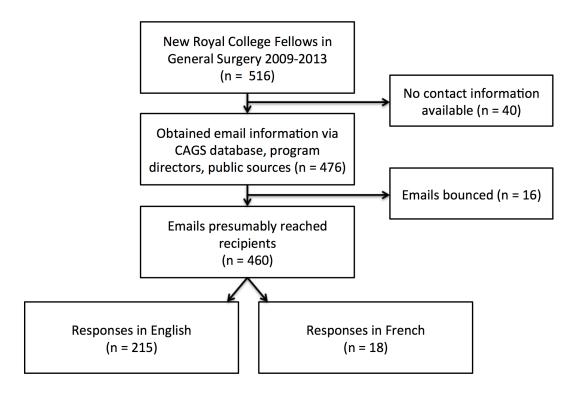


Figure 1.1.1 Response rate flow diagram

# 1.2 Demographics

#### **Questions 1-5**

The mean age of respondents was 37 years of age (SD 4 years, n=227). Fifty-one percent (51.1%) of respondents were male (48.0% female, 0.8% preferred not to answer, n=229).





The majority (91.3%) of our respondents currently reside in Canada. Of the remainder, 5.7% reside in the United States and 3.0% are living in other countries (n=230, other countries include Bahrain, Qatar, Saudi Arabia, and Tanzania).

Eighty-eight percent (88.4%) of our respondents practice primarily in English (10.8% French, 0.9% other languages including Arabic and Kiswahili, n=232)

### **Figures**

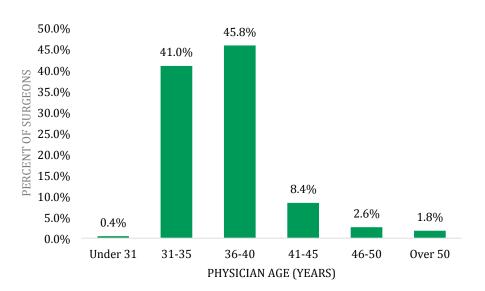


Figure 1.2.1 Respondents' composition by age

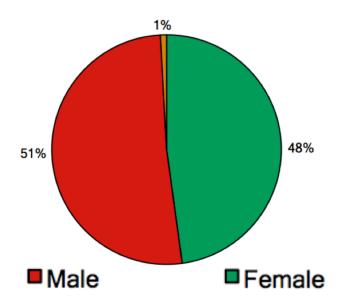


Figure 1.2.2 Respondents' composition by gender





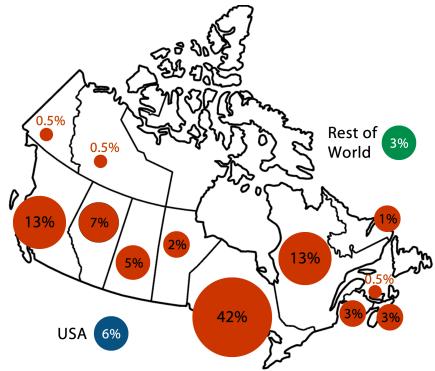


Figure 1.2.3 Current area of residence of respondents



Figure 1.2.4 Principal language of practice

# 1.3 Education and Training

### **Questions 6-11**

The mean total duration of post-graduate training of the General Surgeons who responded was 7.3 years (SD 2.2) with a range of 5-17 years. The majority of our respondents completed all post-graduate training within the past decade, with certain outliers who completed their training much earlier and who later came to Canada and recertified.



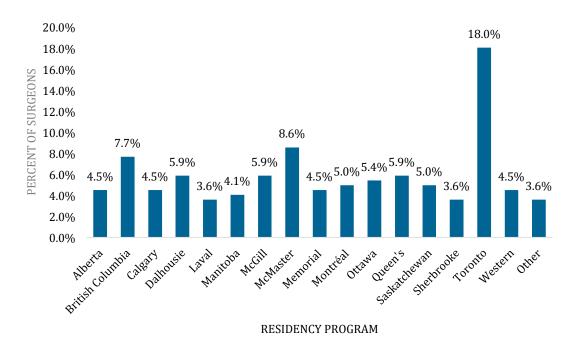


Surgeons trained in all residency programs across Canada were represented in our respondent pool and we also had representation of a small number of internationally trained surgeons.

Fifty-seven percent (56.9%) of our respondents either currently hold (47.8%) and/or are current completing (15.1%) an advanced education degree. The majority (66.4%) of our respondents have completed a fellowship. Of the completed fellowships, Minimally Invasive and Bariatric Surgery (20.6%), General Surgical Oncology (13.9%), and Trauma and Acute Care Surgery (12.7%) are the most popular.

#### **Figures and Tables** Mean SD Range N Year of graduation from medical school 2004.8 3.8 1980-2008 217 Year of completion of General Surgery residency 2010.6 3.4 1986-2013 217 2012.2 188 Year of completion of all post-graduate training 3.4 1986-2015 Total duration of post-graduate training (years) 7.3 2.2 5-17 217

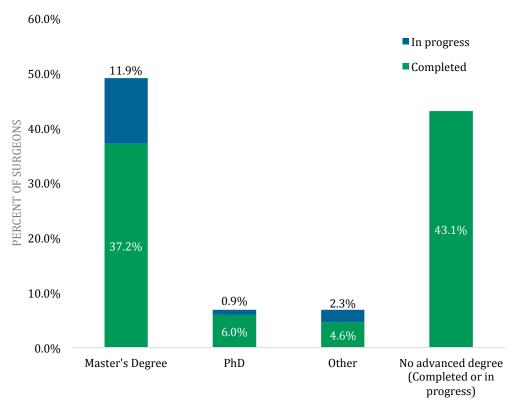
**Table 1.3.1.** Completion of the stages of medical training of the respondent surgeons



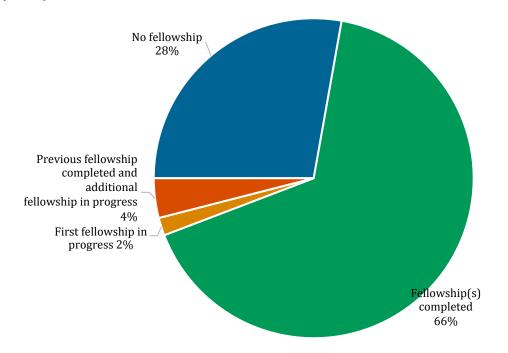
**Figure 1.3.2**. Program of General Surgery residency of the respondent surgeons. Other programs included University of Cape Town, University of Louisville, Oregon Health Sciences, University of Florence, Nelson R Mandela School of Medicine, and Javeriana University. (n=222)







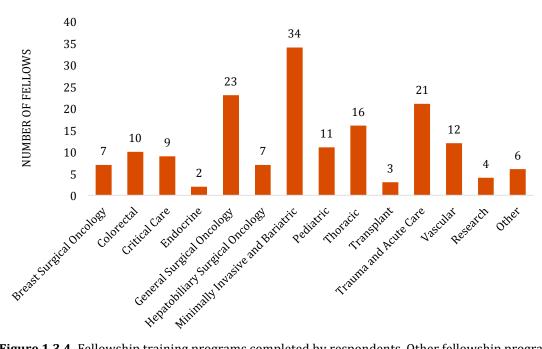
**Figure 1.3.2.** Advanced education degrees currently held by respondents or currently in progress. (n=218)



**Figure 1.3.3.** Fellowship training status, including any accredited or non-accredited clinical or research training beyond General Surgery residency, of the respondents. (n=223)







**Figure 1.3.4.** Fellowship training programs completed by respondents. Other fellowship programs included Community, Pediatric Surgical Oncology, Clinical Education, Medical Simulation, Gynaecologic, Pediatric Trauma, and Plastic and Reconstructive Surgery. (n=148)

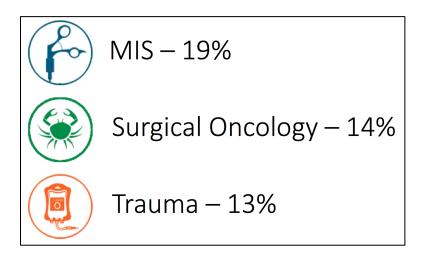


Figure 1.3.5. Top three most common fellowships





# 1.4 Current General Surgery Practice

# Question 12: Are you currently practicing General Surgery or one of its subspecialties?

Ninety-eight (98.0%, n=203) of the surgeons who responded to the survey, who were not completing fellowship at the time, are currently practicing General Surgery or one of its subspecialties. Of the surgeons who are not currently practicing General Surgery, one (1) is currently practicing another specialty.

# Questions 23-25: How many years did you practice General Surgery before stopping? Why did you stop practicing? Do you plan on resuming practice?

Of the four (4) surgeons not currently in practice they stopped practice 0-1 years after completion of post-graduate training. Reasons cited included "no offer," inability "to secure full time work," and "difference in philosophy of care from colleagues." Three (3) of the four (4) surgeons expressed interest in resuming practice at some point in the future.

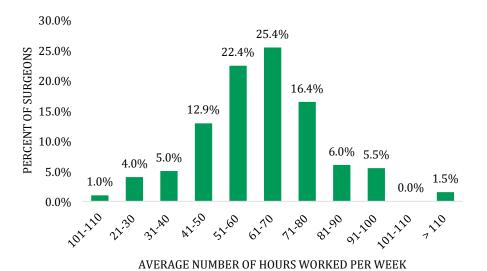




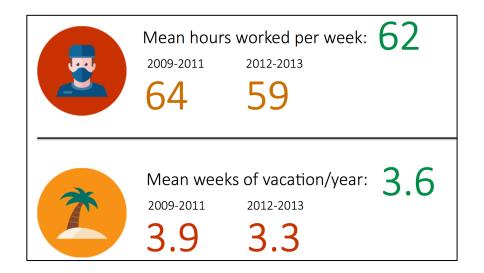
#### 1.5 Work Hours and Time Off

Question 14: On average, what is the number of hours per week that you work? (Please include all hours related to administrative duties, research, clinical practice, teaching, and on call hours?

Over three quarters (77.1%) of surgeons who responded self-report working between 41 and 80-hour weeks on average.



**Figure 1.5.1.** Self-reported average number of hours worked per week including all hours related to administrative duties, research, clinical practice, teaching, and on call hours. (n=201)



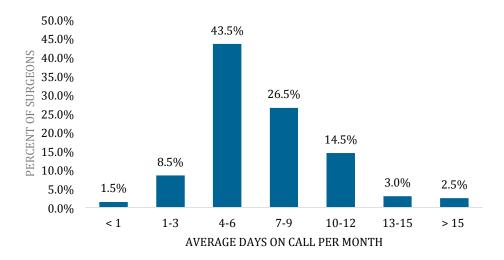
**Figure 1.5.2.** Summary statistics for mean hours worked per week and mean weeks of vacation/year. Data for sub-cohorts 2009-2011 and 2012-2013 also shown.





#### Question 15: How many days/month, on average, are you on call?

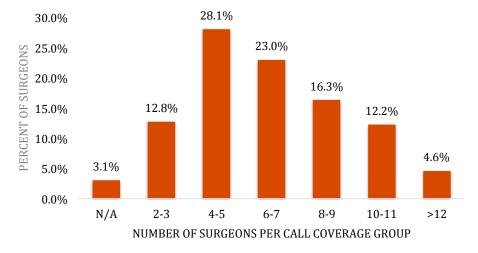
The mean number of reported days on call per month was 6.9 days, with seventy percent (70.0%) of respondents reporting an average of 4-9 days on call. The maximum number reported was 20 days on call per month by two percent (2.5%) of respondents.



**Figure 1.5.3.** Self-reported average number of days on call per month. (n=200)

# Question 16-17: How many surgeons, including you, are in your current call coverage group? Do you take call for any surgeons outside of your group?

The mean number reported surgeons making up a single call coverage group was 6.4, with seventy percent (70.4%) of respondents reporting call groups of 3-8 surgeons. The maximum number reported was 18 by 0.5% of respondents. Seventeen percent (16.9%) of surgeons take call outside of their group (n=201).



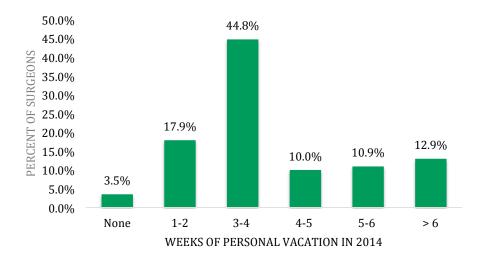
**Figure 1.5.4** Reported number of surgeons per call coverage group. (n=196)





Question 18: In 2014, how many weeks of personal vacation did you take? (Do not include time away because of illness, continuing education, or professional conferences)

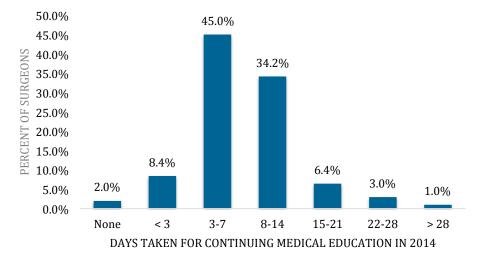
Two thirds (66.2%) of surgeons who responded took 4 weeks or less of personal vacation in 2014.



**Figure 1.5.5** Weeks of self-reported personal vacation taken in 2014 excluding illness, continuing education, or professional conferences. (n=201)

Question 19: In 2014, how much time did you take off from your practice for continuing medical education (CME) activities such as courses, professional conferences, etc.?

Over three quarters (79.2%) of surgeons who responded took 3-14 days of time off for CME activities.



**Figure 1.5.6** Self-reported number of days taken for CME activities in 2014. (n=202)

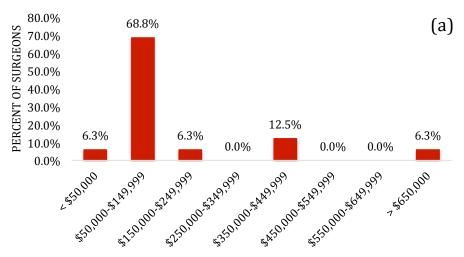




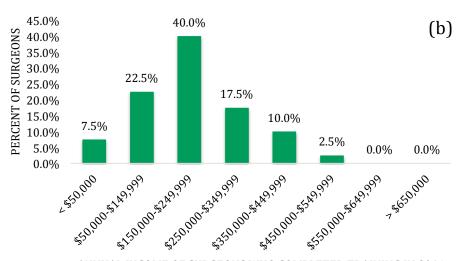
#### 1.6 Income

Question 20: Keeping in mind that your answer is strictly confidential, what was your net income from medical practice after expenses but before taxes in 2014? (Please include all income from fees, salaries, retainers, bonuses, deferred compensation, and other forms of monetary compensation, but not investment from medical-related enterprises independent from your medical practice)

Over seventy percent of respondents who had completed all post-graduate training at least one year prior (in 2013 or earlier) earned a minimum of \$250,000 in 2014. Of the surgeons who completed training in 2014, seventy percent (70%) earned less than \$250,000.



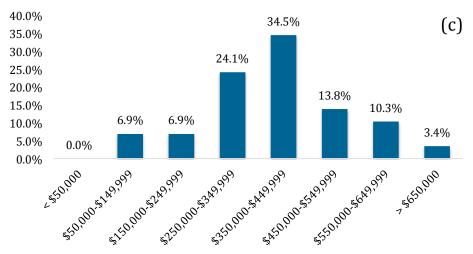
ANNUAL INCOME OF SURGEONS WHO COMPLETED TRAINING IN 2015



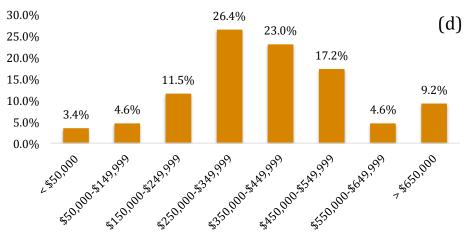
ANNUAL INCOME OF SURGEONS WHO COMPLETED TRAINING IN 2014







ANNUAL INCOME OF SURGEONS WHO COMPLETED TRAINING IN 2013



ANNUAL INCOME OF SURGEONS WHO COMPLETED TRAINING BEFORE 2013

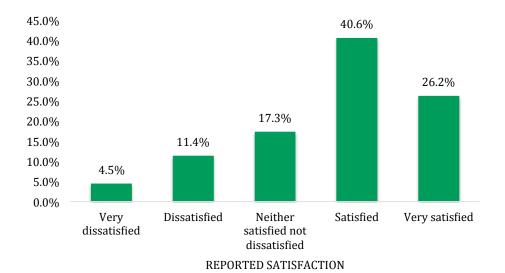
**Figure 1.5.1.** Self-reported annual income of respondents in 2014. Four groups were compared: (a) surgeons who had yet to complete all post-graduate training in 2014 (n=16), (b) surgeons who completed all post-graduate training in 2014 (n=40), (c) surgeons who completed all post-graduate training in 2013, and (d) surgeons who completed all post-graduate training prior to 2013.

# Question 21: How satisfied are you with your current income from your surgical practice?

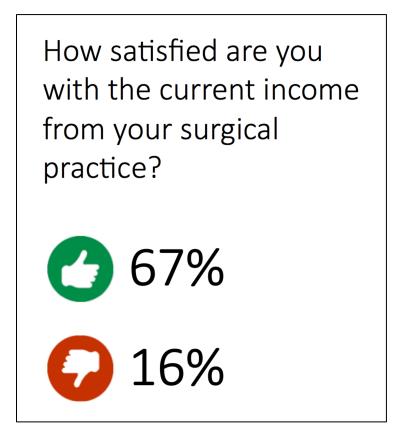
Two thirds (66.8%) of the respondents report "satisfied" or "very satisfied" with their current income from their surgical practice







**Figure 1.5.2.** Reported satisfaction of respondents with current income from their respective surgical practices.



**Figure 1.5.2.** Reported satisfaction of respondents with current income from their respective surgical practices.

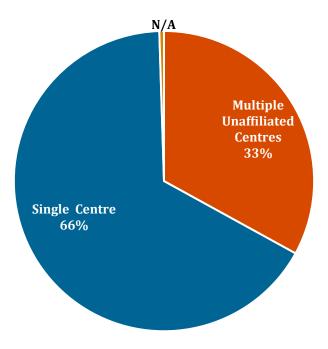




# 1.7 Structure of Current General Surgery Practice

Question 22: Do you currently provide clinical care in more than one unaffiliated centre (e.g. an academic hospital and a private endoscopy clinic; a community hospital and locums in another centre)?

Two thirds (66%) of respondents practice in a single clinical setting.



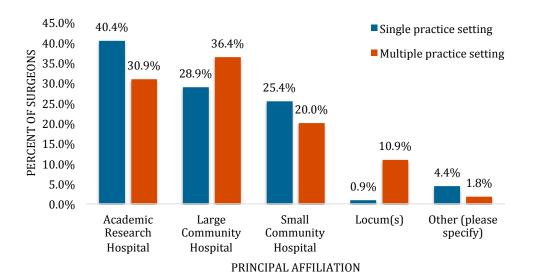
**Figure 1.7.1.** Single vs multiple practice settings. (n=188)

Questions 26 and 32: Which of the following best describes your current or principal practice setting?

Over sixty percent (60%) of both single practice and multiple practice settings had primary affiliations with academic or large community hospitals. More multiple practice setting surgeons (10.9%) than single practice setting surgeons reported a locum as a primary affiliation.







**Figure 1.7.2.** Principal affiliation of single practice (n=114), and multiple practice setting (n=55) General Surgeons. Other includes medium community hospital, large community hospital with trainees, and mission hospital.

# Questions 27 and 33: Please estimate the time allotted to the following clinical features of your current practice

- Urgent/emergent OR time
- Elective OR time
- Clinic time
- Endoscopy time
- Surgical assisting
- Other clinical work

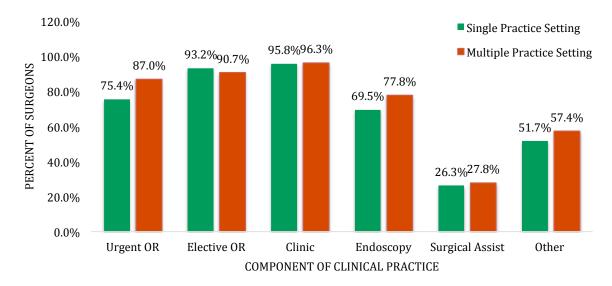
Over 90% of the respondent surgeons report some time per week allotted to clinic (mean = 1.5 days) and elective ORs (mean = 1.1 days). Less than 80% of surgeons both in single and multiple practice settings report weekly endoscopy time. Less than 30% of surgeons both in single and multiple practice settings report dedicated surgical assist time.

	Single Practice Setting				Multiple Practice Settings				
	Mean	SD	Range	N	Mean	SD	Range	N	
Urgent OR time (days/week)	0.9	1.0	0-7	118	1.1	0.8	0-3	54	
Elective OR time (days/week)	1.1	0.5	0-2	118	1.2	0.6	0-2.5	54	
Clinic time (days/week)	1.5	0.7	0-4	118	1.4	0.6	0-3	54	
Endoscopy time (days/week)	0.6	0.6	0-2	118	0.7	0.6	0-2	54	
Surgical Assisting (days/week)	0.3	0.6	0-4	118	0.3	0.5	0-2	54	
Other (days/week)	0.5	0.7	0-3	118	0.6	0.6	0-3	54	

**Table 1.7.1.** Self-reported allotted time to clinical features of practice. Other clinical work includes minor procedures and rounds.







**Figure 1.7.3.** Percentage of General Surgeons who report any time allotted to the above components of clinical practice. Other clinical work includes minor procedures and rounds.

# Questions 28 and 34: Please estimate the time allotted to the following nonclinical features of your current practice

- Protected academic time
- Protected administrative time
- Protected education time
- Other non-clinical work

Over sixty percent (63.2%) of respondent General Surgeons working in a single practice setting report some protected non-clinical time. Over fifty percent (52.8%) of respondent General Surgeons working in multiple practice settings report protected non-clinical time.

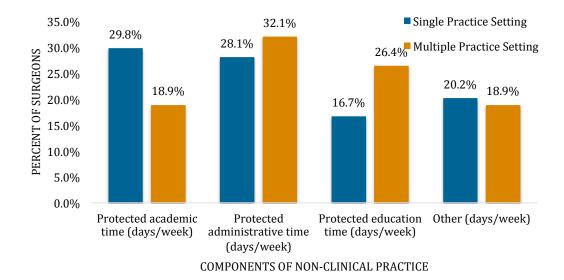
	Single Practice Setting				<b>Multiple Practice Settings</b>				
	Mean	SD	Range	N	Mean	SD	Range	N	
Protected academic time									
(days/week)	0.4	0.7	0-4	114	0.1	0.3	0-1	53	
Protected administrative time									
(days/week)	0.2	0.4	0-2	114	0.2	0.3	0-1.5	53	
Protected education time									
(days/week)	0.1	0.2	0-1	114	0.1	0.3	0-2	53	
Other (days/week)	0.2	0.4	0-3	114	0.1	0.2	0-1	53	

**Table 1.7.2.** Self-reported allotted time to non-clinical features of practice. Other non-clinical work includes meetings and committee work.









**Figure 1.7.4.** Percentage of General Surgeons who report any time allotted to the above components of non-clinical practice. Other clinical work includes meetings and committee work.

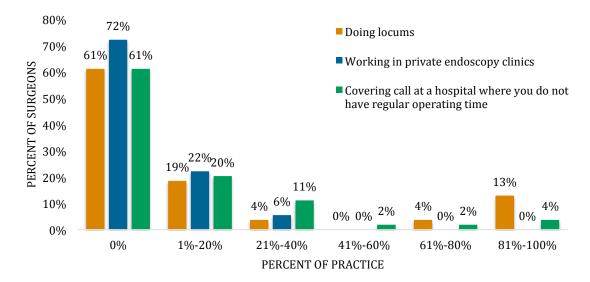
### Questions 35 (Multiple practice: What percent of your working time is spent

- Doing locums
- Working in private endoscopy clinics
- Covering call at a hospital where you do not have regular OR time

Of the one third of respondent General Surgeons who currently provide care in more than one unaffiliated centre, sixty-eight percent (68.5%) are currently doing locums, working in private endoscopy clinics, and/or covering call at hospitals without having regular operating OR time. Thirteen percent (13%) of General Surgeons working in multiple practice settings report that over 80% of their practice is doing locums. Nineteen percent (19%) of General Surgeons working in multiple practice settings report that over 20% of their practice involves covering call for surgeons at hospital where they don't have regular OR time.





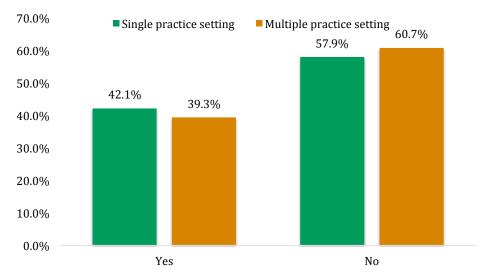


**Figure 1.7.5.** Percent of practice made up of locums, private endoscopy clinics and call coverage among General Surgeons who report working in multiple practice settings. (n=54)

#### 1.8 Clinical Resource Allocation

Questions 29 and 36: Do you currently feel that you have all of the clinical resources (e.g. OR time, endoscopy time) you want?

The majority of surgeons working in both a single practice setting and multiple practice settings are unsatisfied with the clinical resources available to them.



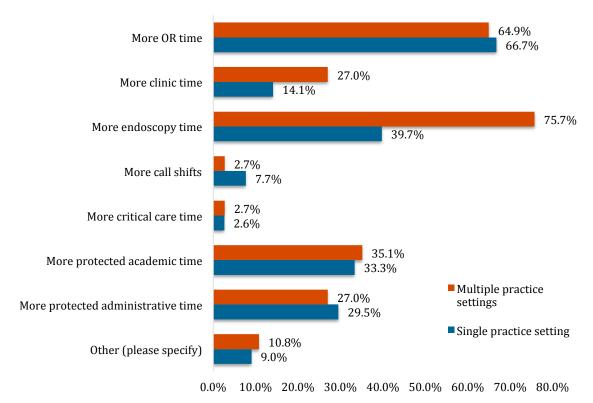
**Figure 1.8.1.** Current satisfaction of General Surgeons with the clinical resources available to them in single practice and multiple practice settings. (Single practice n=114, multiple practice n=56)





# Questions 30 and 37: If no, what additional resources do you wish you had? (select all that apply)

The most sought after additional resource amongst both single practice and multiple practice General Surgeons is additional OR time (64.9% of multiple practice setting surgeons, 66.7% of single practice setting surgeons). Among multiple practice setting surgeons the most valued additional resource is endoscopy time (75.7% of multiple practice setting surgeons)



**Figure 1.8.2.** Additional clinical resources desired by General Surgeons in single practice and multiple practice settings. Other resources included more hospital beds, more nurses, more access to imaging, and more access to specialized centres. (Single practice n=78, multiple practice n=37)

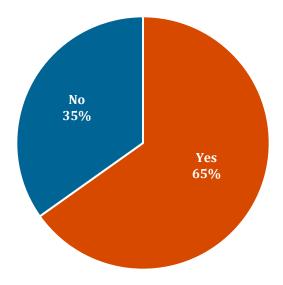
### 1.9 Job Satisfaction and Ease of Employment

### Questions 38: Are you currently working in the job you most desired?

Sixty-five percent (65.2%) of General Surgeons who responded are currently working in the job they most desired.







**Figure 1.9.1.** Percent of General Surgeons who reported currently working in their ideal job. (n=178)

# Questions 39: How would you rate your current satisfaction with your employment arrangement?

Over three quarters (75.3%) of surgeons report that they are currently "satisfied" or "very satisfied". Under four percent (3.9%) report extreme dissatisfaction.

	Very dissatisfied	Dissatisfied	Neutral	Satisfied	Very Satisfied
Percent response	3.9%	10.1%	10.7%	42.7%	32.6%

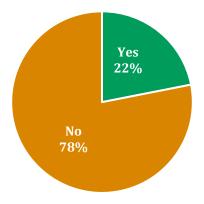
**Table 1.9.1.** Reported current job satisfaction of respondent General Surgeons. (n=178)

### **Questions 40: Do you consider yourself underemployed?**

Twenty-two percent (21.9%) of respondent General Surgeons feel underemployed.







**Figure 1.9.2.** Percent of General Surgeons who reported feeling underemployed. (n=178)

# Questions 41: How important were each of the following factors in leading you to choose to practice in your current location?

The most important factors for General Surgeons in choosing their current position were: Congenial colleagues (mean rating 4.7), Family or personal considerations (mean rating 4.6), Stability (mean rating 4.4), and The opportunity to live in a specific city or province (mean rating 4.2).

Participation	Percei	nt of Res	sponden	ıts		3.7	CD	N.T.
Factor	1	2	3	4	5	Mean	SD	N
Reputation of the institution or hospital	9.8	12.2	25.0	48.2	12.8	3.6	1.1	164
Reputation of the surgical program at the hospital or institution	9.8	12.8	25.0	40.2	20.1	3.7	1.1	164
Reputation of the surgeons at the institution or hospital	7.9	8.5	16.5	40.2	34.8	4.0	1.1	164
Joining a surgical group with less on call frequency (i.e. more partners to share responsibilities)	15.9	17.7	30.5	32.3	11.6	3.3	1.2	164
Financial remuneration	5.5	7.3	28.0	55.5	11.6	3.8	0.9	164
Opportunity for career advancement	7.3	7.3	7.3	7.3	7.3	3.7	1.1	164
Research support and resources	26.4	26.4	23.3	22.1	9.8	2.8	1.3	163
Congenial work partners and/or colleagues	1.8	6.7	3.0	28.7	67.7	4.7	0.9	164
Family or personal considerations	1.8	4.9	12.3	33.7	55.2	4.6	0.9	163
The opportunity to live in a specific city or province	6.1	6.7	18.4	34.4	42.3	4.2	1.1	163
Balance between work and time off	4.9	8.5	15.2	46.3	32.9	4.1	1.0	164
Stability	3.0	4.9	12.2	45.7	42.1	4.4	0.9	164
Other	20.0	4.0	44.0	12.0	32.0	3.6	1.4	25

**Table 1.9.2.** Importance of various factors in determining the location of practice of respondent surgeons. Rating of 1 = not at all important, rating of 2 = somewhat unimportant, rating of 3 = neither important nor unimportant, rating of 4 = somewhat important, rating of 5 = very important. The four most important factors are highlighted.





#### Other factors cited include:

"Doing the type of job for which I was trained"

"Only job available"

"Finding a job where you want it is all about timing and luck. Somebody needs to retire at the right time."

"Just getting any available job - less jobs than grads!"

"Southern Ontario"

"Job available"

"It was the only GTA job available."

"Availability of this position was the most important factor"

"Finally received an actual job offer after a long period as locum tenens"

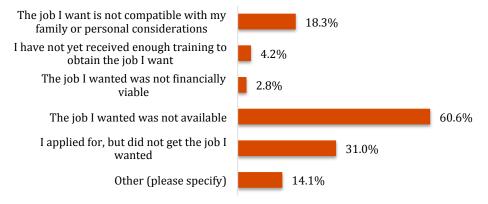
"The only job opening chose me, there were no available options"

"Just needed a job"

"I took the only job available that wasn't in a rural center"

### Questions 42: If you do not currently have the job you most wanted, why not?

Amongst General Surgeons who are not currently working in the job they most wanted, the most common reason was because their ideal job was not available (60.6%)



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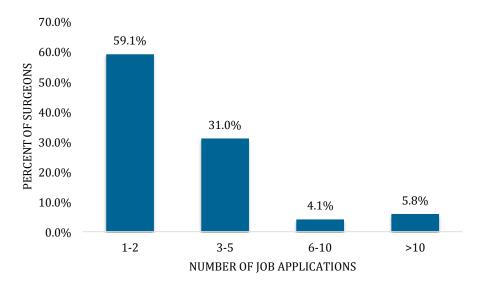
**Figure 1.9.3.** Reported reasons for which General Surgeons are not currently working in their ideal job. (n=71) Other reasons included: "I am applying for the job I want", "this is only a locum position", "foreign medical trainee", and "no jobs".





# Questions 43: How many General Surgery jobs have you applied to since finishing your post-graduate training?

Sixty percent (59.1%) of recent graduate General Surgeons have applied to 1-2 General Surgery jobs.



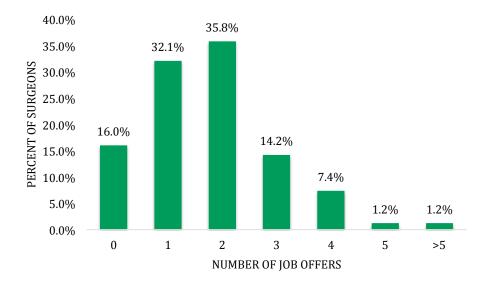
**Figure 1.9.4.** Reported number of jobs applied to by General Surgeons following completion of post-graduate training. (n=171)

# Questions 44: How many job offers have you received since finishing your post-graduate training?

Two thirds (67.9%) of respondent General Surgeons have received 1-2 job offers since completion of post-graduate training. Sixteen percent (16.0%) of General Surgeons have not yet received any job offers.







**Figure 1.9.5.** Reported number of jobs offers received by General Surgeons following completion of post-graduate training. (n=162)

### Questions 45: How difficult was it for you to find a staff position?

Over fifty percent (51.1%) of General Surgeons who responded reported some degree of difficulty finding a staff position.

	Extremely difficult	Somewhat difficult	Not difficult	Easy	N/A
Response (%)	14.0	37.1	26.4	15.2	7.3

**Table 1.9.3.** Reported difficulty in finding a staff position by General Surgeons. (n=178)

# Questions 46: While in training, how anxious were you about having to secure a job?

Only fifteen percent (15.2%) of respondent General Surgeons reported "no anxiety" about the process of securing a job when they were in training.

	Very anxious	Moderately anxious	Mildly anxious	Not anxious
Response (%)	38.2	26.4	20.2	15.2

**Table 1.9.4.** Reported anxiety about finding a job amongst respondent General Surgeons. (n=178)





# Questions 47: Please rate how important you feel the following factors were to your successful employment?

The most important factors for General Surgeons in achieving employment successfully: Individual efforts (mean rating 4.3), Fellowship training (mean rating 3.7), and Need in the community (mean rating 3.7).

Factor	Perce	nt of Res	sponder	its		Mana	CD	N.I.
Factor	1	2	3	4	5	Mean	SD	N
Fellowship training	19.5	5.2	10.3	16.7	48.3	3.7	1.6	174
Extra (non-fellowship) training	29.2	8.2	28.1	17.5	17.0	2.8	1.4	171
Electives done in residency	26.7	7.0	26.2	25.6	14.5	2.9	1.4	172
Work done prior to residency	48.5	11.1	29.2	7.6	3.5	2.1	1.2	171
Individual efforts (personal contacts, networking)	2.3	2.9	7.5	34.5	52.9	4.3	0.9	174
Academic work (publications/grants/research experience)	19.7	14.5	22.0	29.5	14.5	3.0	1.3	173
Need in the community in which I work	8.1	7.5	17.9	36.4	30.1	3.7	1.2	173
Work experience (e.g. call and locums) at the hospital I currently work at	31.0	8.0	19.5	21.8	19.5	2.9	1.5	174

**Table 1.9.5.** Importance of various factors in achieving successful employment. Rating of 1 = not at all important, rating of 2 = somewhat unimportant, rating of 3 = neither important nor unimportant, rating of 4 = somewhat important, rating of 5 = very important. The four most important factors are highlighted.

# Questions 48: Are there other factors not listed above that you feel were important factors in obtaining successful employment? Please describe.

<b>Additional Factors</b>	Comments from Respondents
Luck and Timing	"Luck. Being in right place at right time"
	"Luck! There happened to be a job opening when I finished training"
	"Timing. I was one of the last few people to get a job out of residency."
	"Timing of a retirement"
	"Being at the right place at the right time with the experience and
	specialization they needed. Also having enormous support from mentors who made numerous phone calls on my behalf to get the job. Without this I do not think it would have been possible."





References	"References from people I had previously worked with to the people I work with now"  "I was told that references were very important in my obtaining the position."  "Recommendation by other surgeons"
Contacts	"You get the job depending who you know, it's a kind of 'Canadian' mafia"  "Strong contacts and Internal selection- not fair"  "Nepotism is the most important factor"  "knowing the right people"  "My programs director's connections"  "Timing, networking, trying to make yourself too valuable for them not to hire or too valuable to lose to a competing institution"  "My assessment program (APIMG)"
Reputation	"Reputation, awards in residency/fellowship, clinical acumen" "reputation as a trainee"
Residency	"I spent time here as a resident ."  "Strong mentorship and advocacy from training programs"  "Residency is a 5 year job interviewprobably biggest determinant on whether you get recruited back to that center."  "distributed training program to community hospitals"
Other	"Too many "support" staff in NP's, physician assistants etc allowing established surgeons to pick up more OR instead of pick up more new surgeons"  "Lack of job availability. We should all leave Ontario if it were possible"  "Willingness to work for non-temporal benefits"  "Transparency of job advertisement"

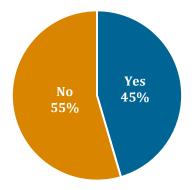
**Table 1.9.6.** Other factors reported by General Surgeons to be important in obtaining successful employment.

# Questions 49: Was the primary job you currently hold publicly advertised?

Over fifty percent (54.5%) of jobs currently held by respondent General Surgeons were not publicly advertised.

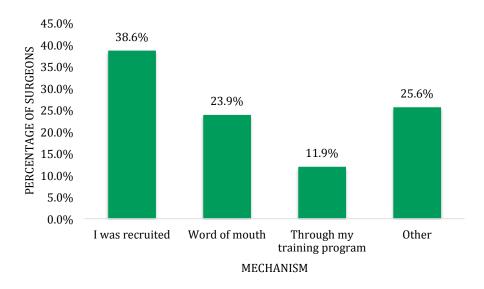






**Figure 1.9.6.** Percent of jobs currently held by General Surgeons that were publicly advertised. (n=176)

# Questions 50: How did you find out about your current job?



**Figure 1.9.7.** Mechanism by which General Surgeons found out about current jobs. (n=176)





#### Other responses included:

```
"Application"

"One of the surgeons sent me an email"

"Online add"

"hfo.org"

"Elective during training"

"Slipped into the role"

"Job posting"

"Through locums"

"Own effort, contacted division heads"

"Job website (HealthMatchBC.org)"

"I approached them with plan for services I can provide"

"Letter of interest I sent"

"OAGS, CAGS posts"

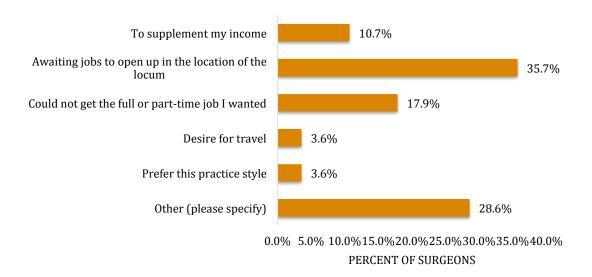
"Posting at the hospital where I trained"

"I previously took call here"
```

#### 1.10 Locums

### Questions 51: If applicable, why do you do locums?

Over a third (35.7%) of respondent surgeons who do locums, are doing so because they are awaiting jobs to open up at the location of the locum.



**Figure 1.10.1.** Reasons for which respondent General Surgeons do locums. (n=56)





#### Other reasons included:

"To do ICU"

"Keep up my ICU skills until I get a permanent ICU position at my home hospital"

"I did locums prior to employment for income and to gain experience"

"I did not have a job right out of residency and locuming was a good way to work and get experience. Since obtaining a full time position, I have not done locums."

"To support under services areas"

"I did locum to try different areas and pick one as full time"

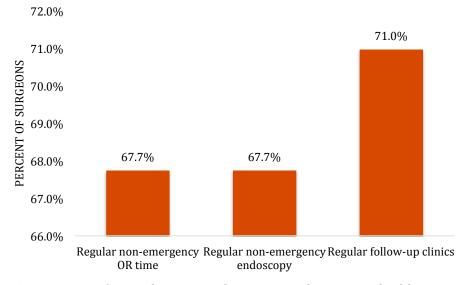
"When I come back to Canada, I like to see what's new, and earn some actual money."

"Keep up clinical skills"

"Did locums while waiting to start my job in US (waiting for visa)" "I did 50+ locums during my fellowship (2013- June 2015) to keep up my surgical skill set and make connections"

# Questions 52: If applicable, does your locum arrangement include access to (check all that apply):

Over two thirds of locum arrangements of respondent General Surgeons include regular access to non-emergency OR time (67.7%), non-emergency endoscopy (67.7%), and follow-up clinics (71.0%).



**Figure 1.10.2.** Percentage of General Surgeons who report regular access to health care resources as part of their locums. (n=31)





#### 1.11 Demand and Training for General Surgeons

Questions 53: In your opinion, the number of surgeons currently practicing General Surgery in your geographic region is:

Sixty percent (60.2%) of respondent General Surgeons believe that the number of surgeons currently practicing General Surgery in their geographic area is appropriate.

	Too few	Appropriate	Too many	Not sure
Response (%)	18.2	60.2	15.3	6.3

**Table 1.11.1.** Opinions of respondent General Surgeons regarding the appropriateness of the number of surgeons currently practicing General Surgery in their geographic area. (n=176)

Questions 54a: Do you think that the General Surgery training programs in Canada are <u>currently training</u> too many general surgery residents for the <u>number of positions that are available.</u>

Seventy percent (71.6%) of General Surgeons who responded believe that there are too many residents being trained for the number of jobs currently available.

	Strongly Disagree (1)	Disagree (2)	Neither agree nor disagree (3)	Agree (4)	Strongly agree (4)	Mean	SD
Response (%)	0.0	5.7	22.7	40.9	30.7	4.0	0.9

**Table 1.11.2.** Opinions of respondent General Surgeons regarding the appropriateness of the number of surgeons currently being trained with respect to current number of positions. (n=176)

Questions 54b: Do you think that the General Surgery training programs in Canada are <u>currently training</u> too many general surgery residents for the number of positions <u>number of positions that will be available</u> in the next 5-10 years.

Fifty-five percent (55.1%) of General Surgeons who responded believe that there are too many residents being trained for the number of jobs that will be available in the next decade.





	Strongly Disagree (1)	Disagree (2)	Neither agree nor disagree (3)	Agree (4)	Strongly agree (4)	Mean	SD
Response (%)	2.3	11.4	31.3	27.8	27.3	3.7	1.1

**Table 1.11.3.** Opinions of respondent General Surgeons regarding the appropriateness of the number of surgeons currently being trained with respect to the number of positions that will be available in the next 5-10 years. (n=176)

#### 1.12 Miscellaneous Feedback and Comments

# Questions 55: We welcome your feedback or additional comments on any topic covered in this survey.

Theme	Comments from Respondents
Training	"The number of residents trained is not based on jobs that will be available but on the service they provide to the academic hospitals . I also believe that 2 surgeons should operate together without the need for family physicians or other under qualified assistance. This is better for patient safety!"
	"The residency programs should determine residency size based on available jobs rather then need for service in academic centres. It is not fair to train residents for five years in a very demanding training program with no realistic options for jobs. Young trainees are being taken advantage of to provide call coverage and undeseriable work. Unethical practises are occuring. Trainees have large debt loads and have no choice often but to accept suboptimal positions and not utilizing their training."
	"The increased number of medical students does NOT mean we should train more surgeons for jobs that dont exist. train family docs. thats what public wants! start enforcing standards and getting rid of foreign trained docs (surgeons) who still havent passed exams! many exisitng surgeons, preventing young surgeons from working, are foreign trained!! Keep Royal College POS, and Fellowship exams MANDATORY for ALL foreign grads."
	"Fiscal constraints (resource for elective OR and endoscopy time) is the MOST significant factor limiting job opportunities, too many residency positions in major cities second, and too few training programs in smaller centres third. If residents were trained in the community (eg: not in the GTA), they would likely distribute outside the major metros, ie: develop a training program in thunder Bay if you want surgeons to practice there!"
	"Need coaching, direction, job negotiation skill training during residency. Securing a job is very different to matching to med school or CaRMS. I received several verbal offers while I was a senior resident but these fell through as I was naive enough to take people at their word. This led to a long period working as a locum in various places and I almost gave up and left the profession altogether. () I have colleagues years out of residency who still locum. Each year away from a busy elective practice as a locum who does call only etc, will weaken you and make you even less competitive compared to newly graduating residents or fellows. Current residents and fellows need to be warned against these scenarios. They need to see what will make them





desirable in today's cutthroat job market: fellowship training, likeable personality, works well with others/nurses; at my hospital the nurses have a huge say into which surgeons get hired and which don't based on their competence and ability to work well with team. An otherwise great candidate who gets on wrong side of nurses will be blacklisted from that place altogether."

#### Job opportunities

"I feel that I'm very lucky to have been able to get a good job where i wanted it. I know a lot of other people that are underemployed. Searching for a job was a stress on my family life."

"I think unfortunately finding a job today is much harder than it was 10 years ago. I had to do almost 4 years of fellowship training beyond my residency to have a CV that would measure up to an academic position and even then I think I was extremely lucky getting the job I got. It is about happening to be finishing right on time when a hospital needed a certain expertise was pure coincidence and then luckily knew people who knew people. Networking is essential. I understand why a group would not want to hire someone they do not know at all given that person will likely stay for many years to come. I think we should get advice as residents, how to network, how to sell ourselves for potential employment."

"I am biased in terms of responding to this survey because I got the job I really wanted and am pleased about it. The more likely thing is that people who are mad about their jobs will respond. You probably miss the middle of the road people but I still think this is a great survey idea and very well timed and appropriate."

"Getting my job was extremely competitive. The only reason I obtained the job I got was because of significant effort as a locum surgeon. We have recently posted an opening and received 50 applicants all fellowship trained. This demonstrates a lack of job availability to general surgeons. Some had multiple fellowships"

"The last job I applied to had 55 applicants, most of whom are fellowship trained. Too many well-trained surgeons and not enough need (including outside the GTA/in the community/around Canada)."

"I was looking for a very specific sub-specialized academic job for which not many people could have qualified. Academic jobs are different than community jobs. The issue is this very different and perhaps more difficult for those (majority) seeking community jobs. In my area clinical associate positions are multiplying, without employment perspective attached to them. Lots of gen Surg services seem to be taking advantage of the situation."

"I chose not to do a fellowship after residency and decided to work and was lucky to find locums the first 2 years, in 3-4 hospitals. This led to full time employment/position at the current hospital."

"I feel that there are many current job opportunities available to general surgeons currently but they require applicants to be flexible in the type of work and location in which they practice."

"I am one of the lucky ones who found a job directly out of residency, in a large centre without fellowship training. I am a dying breed which is unfortunate as





we are very well trained in our country for general surgery practice. The academic institutions drive our residents to subspecialize when most choose general surgery for its variety of cases."

"Your survey can't really capture my situation well, and I can't be the only one, so beware. I have a position in one hospital which is okay, but I also work in another hospital in a position that is ideal. Said second hospital doesn't have a position open, however, which is why i must keep my original job as well, so I work a whole lot more than I'd like to."

"I'm working in the USA because I was not able to find a good job in Canada. Not my ideal job, but I knew it was a reality when I trained."

# Location of practice

"We should be training more surgeons in locations that are in need (eg north bay) and less surgeons in areas which are over populated with surgeons (eg Toronto). Expecting trainees to set roots for 5-7 years and then expect them to find work elsewhere is not realistic and not fair to them. Creating training programs where there is need increases the likelihood trainees will 1) stay in that location and 2) be trained more appropriately for the need in that area"

"There remains a need for rural surgeons... More resident exposure to rural surgery will facilitate recruitment"

#### **Covering call**

"I am the reason why I'm not fully employed. I cover older surgeon's call to make a living, while they get older and keep elective practice

#### Retirement

"The problem is not the number of general surgeons we are training, the problem is the number of general surgeons that should retire and do not retire."

"I think the larger issue with the current job market is that older surgeons are NOT retiring and there is no incentive for them to retire because new grads are making their job easier by taking their call. In essence, the older surgeons are taking advantage of the fact that there are unemployed young grads who are will to take call. I strongly believe that elective OR time should be coupled with call and if one is unable to take call then they should not have elective OR time either."

"Just as surveying recent grads would shed light on the employment crisis facing general surgery, it would be very helpful to survey surgeons who should be nearing retirement (ie 60+) re their decisions and plans for retirement"

# Human resource planning

"Bottom line, our health care system and it's human resource planning need a major overhaul. Hiring practices are not objective, consistent or in the best interest of patients. Too many qualified but underemployed specialists while wait times for specialist services is the worst it has been in over a decade. This, in my opinion reflects directly on the monopoly that exists in the hiring practice of specialist, where conflict of interest is rife."

"When I came out it seemed like the only work available was Locum and this was very stressful. Now we are finding it hard to find locums even though we will be offering a position. I think invariably there will be up and downs in the job market as we have no standardized retirement age and predicting need will always be a guess."





"I don't think we know what kind of general surgery graduates we need. there is no assessment who is retiring and how that position will be filled eg. general surgeon with broad community practice replaced by new graduate with colorectal fellowship? how will this change the landscape and job market and how we train future surgeons?"

"Health care budgets and therefore hospital budgets cannot increase at a rate that matches population need (because budgets are already stretched). As a consequence there will not be the necessary increase in OR time/Endo time to facilitate the appropriate increase in general surgery positions. The job situation is going to continue to deteriorate before it gets better..."

**Table 1.12.1.** Additional comments and opinions.





### **COMPARISONS**

#### 2.1. Year of Graduation vs. Number of Job Offers

There was no significant difference (p=0.28) in the year of graduation amongst General Surgeons who have not reported any job offers vs those who have reported at least one offer.

Group	Year of graduation (Mean ± SD)	N
No offers	2011.1 ± 2.72	24
At least one offer	2010.2 ± 3.74	152

**Table 2.1.1.** Comparison of the year of graduation of surgeons who reported no offers vs those who reported at least one offer. Unpaired t test, p = 0.28

#### 2.2. Practice Setting vs. Number of Job Offers

There was no significant difference (p=0.36) in the practice setting of General Surgeons who have not reported any job offers vs those who have reported at least one offer.

	Single practice setting	Multiple practice setting	Row totals
No offers	14 (15.95)	101 (99.05)	115
At least one offer	10 (8.05)	48 (49.95)	58
Column totals	24	149	

**Table 2.1.2.** Comparison of the practice setting of surgeons who reported no offers vs those who reported at least one offer. Observed values are presented with expected cell values in parentheses. p = 0.36, chi-square statistic is 0.8286

# 2.3. Satisfaction with Current Employment Arrangement vs. Number of Job Offers

General Surgeons who have not reported any job offers are statistically (p<0.05) less satisfied with their current employment arrangement.

	(Very) Satisfied	Neutral	(Very) Dissatisfied	Row totals
No offers	10 (18.40)	2 (3.23)	13 (3.37)	25
At least one offer	121 (112.60)	21 (19.77)	11 (20.63)	153
Column Totals	131	23	24	

**Table 2.1.3.** Comparison of the employment satisfaction of surgeons who reported no offers vs those who reported at least one offer. Observed values are presented with expected cell values in parentheses. p < 0.00001, chi-square statistic is 37.0078





#### 2.4. Attitudes on Demand for General Surgeons vs. Number of Job Offers

General Surgeons who have not reported any job offers are significantly more likely to believe that there are too many surgeons being trained for the number of jobs that will exist in 5-10 years (p<0.05). They are no more likely than surgeons with reported job offers to believe that there are too many surgeons being trained for the number of jobs currently available (p=0.60).

	Too many surgeons for	Neutral	Not too many surgeons for	Row
	jobs available now		jobs available now	totals
No offers	20 (17.88)	4 (5.67)	1 (1.45)	25
At least one offer	103 (105.12)	35 (33.33)	9 (8.55)	147
<b>Column Totals</b>	123	39	10	

**Table 2.1.4.** Comparison of the attitudes on surgeon demand of surgeons who reported no offers vs those who reported at least one offer. Observed values are presented with expected cell values in parentheses. p = 0.60, chi-square statistic is 1.035

	Too many surgeons for jobs available in 5-10y	Neutral	Not too many surgeons for jobs available in 5-10y	Row totals
No offers	14 (13.81)	1 (7.70)	10 (3.49)	25
At least one offer	81 (81.19)	52 (45.30)	14 (20.51)	147
<b>Column Totals</b>	95	53	24	

**Table 2.1.5.** Comparison of the attitudes on future surgeon demand of surgeons who reported no offers vs those who reported at least one offer. Observed values are presented with expected cell values in parentheses. p = 0.000027, chi-square statistic is 21.0507





# APPENDIX A1: PROJECTED BUDGET

**NET (Sources - Expenses)** 

SOURCES	Budget
External Funding	
CAGS Research Grant	\$6,000.0
OAGS Research Grant	\$6,000.0
Total External Funding	\$12,000.0
Internal Funding/Other	\$0.0
Total SOURCES	\$12,000.00
EXPENSES	Budget
Personnel	9
Summer Research Student (Base)	\$5,500.0
Summer Research Student (Bonus)	\$500.0
Subtotal	\$6,000.0
Survey Administration	
Subscription to survey software	\$200.0
Draw prize	\$600.0
Telephone Expenses	\$150.0
Subtotal	\$950.0
Publication & Presentation	
Printing	\$400.0
Conference fees	\$600.0
Publication	\$1,500.0
Travel	\$2,550.0
Subtotal	\$5,050.0
Total EXPENSES	\$12,000.00





\$0.00

# APPENDIX A2: ACTUAL SOURCES AND EXPENSES

SOURCES		Budget
External Funding		
CAGS Research Grant		\$6,000.00
OAGS Research Grant (pending)		\$6,000.00
Total External Funding		\$12,000.00
Internal Funding/Other		\$0.00
Total SOURCES		\$12,000.00
EXPENSES		Budget
Personnel		
Summer Research Student Salary		\$5,500.00
	Subtotal	\$5,500.00
Survey Administration		
Subscription to survey software		\$180.00
Draw prize (pending purchase)		\$600.00
	Subtotal	\$780.00
Publication & Presentation		
Printing		\$0.00
Conference fees		\$0.00
Publication		\$0.00
Travel		\$0.00
	Subtotal	\$0.00
Total EXPENSES		\$6,280.00
NET (Sources - Expenses)		\$5,720.00





### APPENDIX B: COVER LETTER

Dear Colleagues,

In recent years, several groups within the Canadian General Surgery community have raised concerns about unemployment, underemployment, and changing practice patterns among recent residency program graduates. The Royal College of Physicians and Surgeons, in their 2013 report *What's really behind Canada's unemployed specialists?*, noted that a significant gap exists in medical workforce planning in Canada.

The goal of this study is to assess the current employment pressures on recent Canadian General Surgery graduates and the effects this pressure is having on their career choices.

To collect data for this study, early career Canadian General Surgeons who are between 2-7 years of finishing residency will be surveyed. These questions will provide basic information about surgeon demographics, scope of practice, patient population, factors affecting career choice, and the process of obtaining a job.

These surveys are confidential, all responses will be pooled prior to analysis, and no individual data will be disseminated. Results from this study will be reported to CAGS and the regional General Surgery societies as well as presented at an upcoming Canadian Surgery Forum.

The survey should take about 15 minutes to complete. Your support in completing this survey in a timely manner is greatly appreciated.

Debrah Wirtzfeld President, CAGS

CAGS Recent Grads Employment Survey Advisory Committee: Frances Wright Sean Grondin Neel Datta Kelly Vogt





# APPENDIX C: ENGLISH SURVEY

# Section 1: Demographics

1. In what year were you born? (enter 4-digit birth year; for example, 1976)
2. What is your gender?
Female
Male
Prefer not to answer
3. In what province do you currently live?
Is the country you are currently living in the country you consider to be your home country?
Is the country you are currently living in the country you consider to be your home country?  Yes
Yes
Yes No
Yes No
Yes No I don't know
Yes  No I don't know  5. In what language do you primarily practice medicine?
Yes  No I don't know  5. In what language do you primarily practice medicine?  English





## **Section 2: Education and Training**

6. Please indicate the year in which you:
Graduated from medical school
Completed your General Surgery residency
Completed all of your post- graduate surgical training
7. From which residency program did you graduate?
8. Please indicate which advanced education degrees you:
Currently hold
Are currently completing
9. Did you <u>complete</u> fellowship training (including any accredited or non-accredited clinical or research training beyond your General Surgery residency)?
Yes
○ No
10. Are you <u>currently undertaking</u> fellowship training?
Yes
○ No
11. If you completed or are currently undertaking fellowship training, what type of fellowship training was/is it? If multiple, please list them in order of start date (from least recent to most recent).

Surgeons currently completely fellowship training (question 10) were excluded from subsequent questions





### **Section 3: Current Practice**

12. Are you currently practicing General Surgery or one of its subspecialties?
Yes
○ No
13. Are you currently in an arrangement that you would consider "job sharing"? (Job sharing is an
arrangement where, typically, two people are retained on a reduced time basis to perform a job usually performed by one person.)
Yes
○ No
I am not sure
14. On average, what is the number of hours per week that you work? (Please include all hours related to
administrative duties, research, clinical practice, teaching, and on call hours)
15. How many days/month, on average, are you on call?
16. How many surgeons, including you, are in your current call coverage group?
17. Do you take call for any surgeons outside of your group?
Yes
○ No
18. In 2014, how many weeks of personal vacation did you take? (Do not include time away because of
illness, continuing education, or professional conferences)
19. In 2014, how much time did you take off from your practice for continuing medical education (CME)
activities such as courses, professional conferences, etc.?

Surgeons currently not practicing General Surgery of one of its subspecialties (question 12) were directed to section 3.1 and then excluded from subsequent questions.





20. Keeping in mind the practice after expense bonuses, deferred commedical-related enterp	es but before taxes in 2 mpensation, and other	2014? (Please include forms of monetary co	e all income from feet ompensation, but <u>not</u>	s, salaries, retainers,
21. How satisfied are	you with your current i	income from your surg	gical practice?	
Very dissatisfied	Dissatisfied	Neither satisfied not dissatisfied	Satisfied	Very satisfied
Vory dissatished	Dissatisfied	dissatistied	Odusiiou	vory satisfied
Yes No N/A				
23. How many years o				y
24. Why did you stop	practicing General Su	rgery?		
c 25. Do you plan on re	suming General Surge	ery Practice in the futu	ıre?	
Yes				
○ No				
Maybe				





## **Section 3.2: Single Practice Setting**

Academic Research Hospital
Large Community Hospital
Small Community Hospital
Non-hospital based practice (e.g. endoscopy)
Locums at a single site
Other (please specify)
27. Please estimate the time allotted to the following clinical features of your current practice:
Urgent/emergent OR time
Urgent/emergent OR time (average <u>days</u> /week)
(average days/week)  Elective OR time (average
(average days/week)
(average days/week)  Elective OR time (average days/week)  Clinic time (average
(average days/week)  Elective OR time (average days/week)
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average days/week)  Surgical assisting
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average days/week)
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average days/week)  Surgical assisting
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average days/week)  Surgical assisting (average days/week)
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average days/week)  Surgical assisting (average days/week)  Other clinical work
(average days/week)  Elective OR time (average days/week)  Clinic time (average days/week)  Endoscopy time (average days/week)  Surgical assisting (average days/week)  Other clinical work (average days/week)





	28. F	Please describe th	ne following non-	clinical features of	your current prac	ctice:	
		cted academic time age <u>days/</u> week)					
		cted administrative average <u>days</u> /week)					
		cted  tion/teaching time age <u>days</u> /week)					
		non-clinical work age <u>days</u> /week)					
	Descr	ibe other (if able)					
*	29. E want	-	eel that you have	e all of the clinical r	esources (e.g. O	R time, endoscopy time) you	ľ
	$\bigcirc$ '	/es					
	O 1	No					
	30. If	f no, what addition	nal resources do	you wish you had	? (select all that a	apply)	
		More OR time					
		More clinic time					
		More endoscopy time					
	r	More call shifts					
	n	More critical care time					
		More protected acade	mic time				
	r	More protected admin	istrative time				
		Other (please specify)	)				
	_						
					1		





## **Section 3.3: Multiple Practice Settings**

31. In the past year, how many unaffiliated hospitals, clinics, or endoscopy centres have you worked in	า?
32. Which of the following best describes your currentprincipal affiliation?	
Academic Research Hospital	
Large Community Hospital	
Small Community Hospital	
Non-hospital based practice (i.e. endoscopy)	
Locums	
No principal affiliation	
Other (please specify)	
33. Please estimate the time allotted to the following clinical features of your current practice:	
Urgent/emergent OR time (average <u>days/</u> week)	
Elective OR time (average days/week)	
Clinic time (average days/week)	
Endoscopy time (average days/week)	
Surgical assisting (average <u>days</u> /week)	
Other clinical work (average <u>days</u> /week)	
Describe other (if applicable)	





34.	Please estimate the	e time allotted to the following <u>non-clinical</u> features o	f your current practice:
	ected academic time rage <u>days/</u> week)		
	ected administrative (average <u>days</u> /week)		
educ	ected cation/teaching time rage <u>days</u> /week)		
	er non-clinical work rage <u>days/</u> week)		
	cribe other (if icable)		
35.	What <b>percent</b> of yo	our working time is spent: (0-100%)	
Doin	ig locums		
	king in private oscopy clinics		
wher	ering call at a hospital re you do not have lar operating time		
36. wan		el that you have all of the clinical resources (e.g. OF	R time, endoscopy time) you
$\bigcirc$	Yes		
$\bigcirc$	No		
37.	If no, what addition	al resources do you wish you had? (select all that a	oply)
	More OR time		
	More clinic time		
	More endoscopy time		
	More call shifts		
	More critical care time		
	More protected acader	nic time	
	More protected adminis	strative time	
	Other (please specify)		





## **Section 4: Understanding Employment Choices**

Yes	working in the job	,			
,					
) No					
). How would you ra	ate your current sat	isfaction with ye	our employment arr	angement?	
Very dissatisfied	Dissatisfied	Neut	ral Sa	tisfied	Very Satisfied
	0			0	
). Do you consider:	yourself underempl	ovod2			
Yes	yoursen underempi	oyeu?			
) No					
) NO					
. How important we	ere each of the follo	wing factors in	leading you to choo	ose to practice i	n your current
cation?					
	Not at all important	Somewhat unimportant	Neither important nor unimportant	Somewhat important	Very importan
Reputation of the nstitution or hospital	0				0
Reputation of the					
surgical program at the nospital or institution	$\bigcirc$		$\bigcirc$		0
Reputation of the surgeons at the					
nstitution or hospital					
loining a surgical group vith less on call					
requency (i.e. more partners to share	$\circ$		$\bigcirc$		
esponsibilities)					
Financial remuneration	0	0	0	0	
Opportunity for career advancement	$\bigcirc$	$\bigcirc$	$\bigcirc$		
Research support and esources	0		0		0
Congenial work partners and/or colleagues	· (	0	$\circ$	$\circ$	0
Family or personal considerations	0		0		0
The opportunity to live in a specific city or province			$\circ$	0	0
	0		0		0
Balance between work and time off					
	0	$\circ$	$\bigcirc$		$\bigcirc$





42. If you do not currently have the job you most wanted, why not?
I applied for, but did not get the job I wanted
The job I wanted was not available
The job I wanted was not financially viable
I have not yet received enough training to obtain the job I want
The job I want is not compatible with my family or personal considerations
Other (please specify)
43. How many General Surgery jobs have you applied to since finishing your post graduate training?
<u> </u>
3-5
O 6-10
<u></u> >10
44. How many job offers have you received since finishing your post-graduate training?
<ul><li>44. How many job offers have you received since finishing your post-graduate training?</li><li>45. How difficult was it for you to find a staff position</li></ul>
45. How difficult was it for you to find a staff position
45. How difficult was it for you to find a staff position  Extremely difficult
45. How difficult was it for you to find a staff position  Extremely difficult  Somewhat difficult
45. How difficult was it for you to find a staff position  Extremely difficult  Somewhat difficult  Not difficult
45. How difficult was it for you to find a staff position  Extremely difficult  Somewhat difficult  Not difficult  Easy
45. How difficult was it for you to find a staff position  Extremely difficult  Somewhat difficult  Not difficult  Easy  N/A
45. How difficult was it for you to find a staff position  Extremely difficult  Somewhat difficult  Not difficult  Easy  N/A  46. While in training, how anxious were you about having to secure a job?
45. How difficult was it for you to find a staff position  Extremely difficult  Somewhat difficult  Not difficult  Easy  N/A  46. While in training, how anxious were you about having to secure a job?  Very anxious





47. Please rate how important you feel the following factors were to your successful employment?

	Not at all important	Somewhat unimportant	Neither important nor unimportant	Somewhat important	Very important		
Fellowship training	0	0	0				
Extra (non-fellowship) training	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$		
Electives done in residency		0		0	0		
Work done prior to residence	у С	$\bigcirc$			$\bigcirc$		
Individual efforts (personal contacts, networking)		0		0	0		
Academic work (publications/grants/researc experience)	sh 🔘	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$		
Need in the community in which I work		0		$\circ$			
Work experience (e.g. call and locums) at the hospital currently work at	ı	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$		
48. Are there other factor employment? Please de 49. Was the primary job	escribe.	·	·	J			
Yes							
No							
50. How did you find out about your current job?							
I was recruited							
Word of mouth							
Through my training pro	Through my training program						
Other (please specify)							





51. If applicable, wh	y do you do locums?					
Prefer this practice	style					
Desire for travel						
Could not get the fu	ll or part-time job I wanted	d				
Awaiting jobs to ope	en up in the location of the	e locum				
To supplement my in	ncome					
N/A (I don't do locur	ms)					
Other (please speci	fy)					
52. If applicable, doe	es your locum arrang	ement include	access to (check all	that apply):		
Regular non-emerge	ency OR time					
Regular non-emerge	ency endoscopy					
Regular follow-up cl	linics					
N/A (I don't do locur	ms)					
Section 5: Per	contions on	Cupply o	of Conoral Su	rgoons		
section 5. Fer	ceptions on	suppry u	or General Su	irgeons		
53. In your opinion, t	the number of surged	ons currently p	racticing General Su	rgery in your g	eographic region	
is:						
O Too few						
Appropriate						
Too many						
Not sure (please sp	ecify why)					
54. Do you think tha	t:					
			Naith an anns anns			
	Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	
The general surgery training programs in	Strongly disagree	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently	Strongly disagree	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery	0	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery residents for the number of positions that are	0	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery residents for the number of positions that <u>are</u> available.	0	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery residents for the number of positions that are available.  The general surgery training programs in	0	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery residents for the number of positions that are available.  The general surgery training programs in Canada are currently training too many	0	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery residents for the numbe of positions that <u>are</u> available.  The general surgery training programs in Canada are currently	er .	Disagree	-	Agree	Strongly agree	
training programs in Canada are currently training too many general surgery residents for the numbe of positions that <u>are</u> available.  The general surgery training programs in Canada are currently training too many general surgery	er O	Disagree	-	Agree	Strongly agree	





## **Section 6: Additional Comments**

55. We welcome your feedback or additional comments	s on any topic covered in this survey.





# APPENDIX D: SONDAGE EN FRANÇAIS

# Partie 1: Données démographiques

1. Quelle est votre année de naissance (ex. : 1976)?
2. Vous êtes:
Femme
Homme
Je préfère ne pas répondre
3. Dans quelle province habitez-vous présentement?
4. Le pays dans lequel vous habitez présentement est-il votre pays d'origine?
Oui
Non
Je ne sais pas
5. En quelle langue exercez-vous habituellement la médecine?
Anglais
Français
Autre (veuillez préciser)





### Partie 2: Formation

6. En quelle année av	ez-vous:		
Obtenu votre diplôme de médecine			
Complété votre résidence en chirurgie générale			
Complété une formation complémentaire « fellowship » en chirurgie			
7. De quel programmo	e de résidence avez-vous gradué	?	
		7	
8. S'il vous plait indiqu	uez quels diplôme du 2e ou 3e cy	cle vous	
Avez obtenu			
Suivez présentement			
•	é une formation de fellowship apr ue accréditée ou non, ou de la fon		
Oui			
Non			
· 10. Êtes-vous <u>présen</u>	tement inscrit dans un fellowship?	?	
Oui			
Non			
de formation complén	plété un fellowship ou êtes inscrit nentaire. S'il y en a plusieurs, liste s récente à la plus récent).		

Les chirurgiens en train de compléter leur fellowship (question 10) ont été exclue des suivants questions.





### Partie 3: Pratique courante

12. À présent, pratiquez-vous la chirurgie générale ou une de ses spécialités?
Oui
○ Non
13. Êtes-vous présentement dans un «partage d'emploi» («job sharing»)? (Un partage d'emploi est un aménagement des horaires de travail de deux personnes à temps partiel qui exécutent le travail normalement effectué pour une seule personne.)
Oui
○ Non
O Je ne sais pas
14. En moyenne, combien d'heures par semaine travaillez-vous? S'il vous plaît inclure toutes les heures liées à l'enseignement, à la pratique, à l'administration, à la recherche et aux heures de garde.
15. En moyenne, combien de jours par moisêtes-vous de garde?
16. Combien de chirurgiens, vous inclus, participent dans votre groupe de garde?
17. Couvrez-vous des gardes pour des chirurgiens hors de votre groupe ou de votre pratique?
Oui
○ Non
18. En 2014, combien de semaines de vacances avez-vous pris? (Ne comptez pas les prestations de maladies, les congrès, ni la formation)
19. En 2014, combien de temps hors de votre pratique avez-vous pris pour votre formation médicale continue (FMC)? (cours, congrès, etc.)

Les chirurgiens qui ne pratique pas la chirurgie générale ou une de ses spécialités (question 12) ont été dirigé a partie 3.1 et exclue des suivants questions.





pa rev co	r votre pratique médic venus d'honoraires, sa	cale après les dép alaire, avance sur res, mais sans in	on est confidentielle, quel ét penses, mais avant les impô r salaire, bonus, compensat clure les investissements da ue médicale.)	ôts en 2014? (Ve ion différée et au	uillez inclure tous les utres formes de
21	. Quel est votre nivea	u de satisfaction	vis-à-vis votre salaire de chi	irurgien?	
	Très insatisfait	Insatisfaitt	Ni satisfait ni insatisfait	Satisfait	Très satisfait
	0	0	0	$\bigcirc$	$\circ$
C	Oui Non s. o.				
Par	tie 3.1: Ne pı	ratique pa	s la chirurgie gé	nérale	
23	. Pendant combien d'a	années avez-vou	s pratiqué la chirurgie généi	rale?	
24	. Pour quelle(s) raisor	n(s) avez-vous ce	essé de pratiquer la chirurgie	e générale?	
* 25	. Prévoyez-vous repre	endre la pratique	de chirurgie générale dans	le futur?	
$\subset$	Oui				
$\subset$	Non				
$\subset$	Peut-être				





## Partie 3.2: Pratique unique

26. Laquelle des catégories suivantes décrit le mieux votre pratique?
Centre hospitalier universitaire
Grand hôpital communautaire
Petit hôpital communautaire
Pratique extrahospitalière (ex. : endoscopie)
Médecin suppléant/dépanneur
Autre (veuillez préciser)
27. S'il vous plaît estimez le temps accordé à chaque composante clinique de votre pratique:
Chirurgie en soins d'urgence (moyenne de jours/semaine)
Chirurgie élective (moyenne de jours/semaine)
Clinique (moyenne de jours/semaine)
Endoscopie (moyenne de jours/semaine)
Assistance chirurgicale (moyenne de jours/semaine)
Autre travail de clinique (moyenne de jours/semaine)
Autre (veuillez préciser)





2	S'il vous plaît estimez le temps accordé à chaque composante non-clinique de votre pratique:
	cherche (moyenne de urs/semaine)
	ministration (moyenne jours/semaine)
	seignement (moyenne jours/semaine)
cl	tre responsabilité non- nique (moyenne de urs/semaine)
A	tre (veuillez préciser)
	. Selon vous, avez-vous toutes les ressources cliniques que vous désirez? (ex. : temps opératoire, temps endoscopie, etc.)
	) Oui
	) Non
3	. Si non, quelles ressources supplémentaires désirez-vous? (Sélectionnez toutes celles désirées)
	Plus de temps opératoire
	Plus de temps de clinique
	Plus de temps pour l'endoscopie
	Plus de jours de gardes
	Plus de temps aux services de soins intensifs
	Plus de temps pour la recherche / l'enseignement
	Plus de temps réservé pour les tâches administratives
	Autre (veuillez préciser)





## Partie 3.3: Pratique dans plusieurs centres non affiliés

31. Au cours de la dernière année, pour combien de centres hospitaliers, cliniques, ou centre d'endoscopie non-affiliés avez-vous travaillé?
32. Lequel parmi les suivants constitue votre milieu de travail <u>principal</u> ?
Centre hospitalier universitaire
Grand hôpital communautaire
Petit hôpital communautaire
Pratique extra-hospitalière (ex. : endoscopie)
Médecin remplaçant (« locum »)
Aucun milieu de travail principal
Autre (veuillez préciser)
33. S'il vous plaît estimez le temps accordé à chaque composante clinique de votre pratique:  Chirurgie en soins d'urgence (moyenne de jours/semaine)
Chirurgie élective (moyenne de jours/semaine)
Clinique (moyenne de jours/semaine)
Endoscopie (moyenne de jours/semaine)
Assistance chirurgicale (moyenne de jours/semaine)
Autre travail de clinique (moyenne de jours/semaine)
Autre (décrivez)





34. S'il-vous-plaît estimez le temps alloué à chaque composante non-clinique de votre pratique:
Recherche (moyenne de jours/semaine)
Administration (moyenne de jours/semaine)
Enseignement (moyenne de jours/semaine)
Autre responsabilité non- clinique (moyenne de  jours/semaine)
Autre (décrivez)
35. Quel pourcentage de votre temps est dédié à: (0 à 100%)
Médecin remplaçant (« locum »)
Clinique privée d'endoscopie
Service de garde dans un hôpital où vous n'avez pas de temps opératoire électif
36. Selon vous, avez-vous toutes les ressources cliniques que vous désirez s? (ex. : temps opératoire, temps d'endoscopie, etc.)
Oui
○ Non
37. Si non, quelles ressources supplémentaires désirez-vous?
Plus de temps opératoire
Plus de temps de clinique
Plus de temps pour l'endoscopie
Plus de jours de gardes de temps aux services de soins intensifs
Plus de temps pour la recherche / l'enseignement
Plus de temps réservé pour les tâches administratives
Autre (veuillez préciser)





## Partie 4: Comprendre les choix d'emplois

38. À présent, travaille	ez-vous dans le po	este que vous dés	sirez le plus?		
Oui					
Non					
20. Qual act vatra nive	acu do patiafaction	vio à vio votro o	mploi?		
39. Quel est votre nive	Insatisfait	Ni satisfait ni i	•	atisfait	Très satisfait
0	$\circ$	0		$\bigcirc$	$\circ$
40. Vous considérez-v	ous sous-employe	<b>∮?</b>			
Oui					
Non					
41. Quel était le nivea	u d'importance de	s facteurs suivan	ts dans votre déc	ision de pratiquer	où vous êtes
aujourd'hui?					
	Sans importance	Peu important	Ni important ni sans importance	Assez important	Très important
Réputation de l'institution ou de l'hôpital	0	0	0	0	0
Réputation du programme de chirurgie à l'hôpital/l'institution	$\circ$	0	0	0	0
Réputation des chirurgiens à l'hôpital/l'institution	0	0	0	0	0
Joindre un groupe de chirurgiens avec moins de garde (c'est-à-dire plus de partenaires pour partager les responsabilités)	0	0	0	0	0
Rémunération financière	0	0	$\bigcirc$	$\circ$	0
Occasion d'avancement de carrière	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Appui et ressources pour la recherche	0	$\circ$	0	0	0
Collègues sympathiques	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Considérations familiales/personnelles	0	0	0	0	0
L'occasion de vivre dans une ville ou province particulière	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Équilibre entre le travail et vie personnelle	0	0	0	0	$\circ$
Stabilité	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Autre	0	0	0	0	0
Autre (veuillez préciser)					





42. Si vous ne détenez pas le poste que vous désirez le plus, pourquoi? (cochez tous les éléments qui s'appliquent)
J'ai appliqué sans succès
Le poste n'était pas disponible
La rémunération n'était pas suffisante
Je n'avais pas la formation nécessaire
Le poste n'était pas approprié pour ma vie personelle/familiale
Autre (veuillez préciser)
43. À combien de postes de chirurgie générale avez-vous appliqué depuis que vous avez terminé votre formation post-graduée?
O 1-2
○ 3-5
O 6-10
→10
44. Combien d'offres d'emplois avez-vous reçues depuis que vous avez complété votre formation?
45. À quel point était-il difficile de trouver un poste de patron?
Très difficile
Un peu difficile
O Pas difficile
Facile
O Pas applicable
46. Durant votre formation, quel était votre niveau d'anxiété à propos de la nécessité de trouver un emploi?
Très inquiet
1103 inquict
Modérément inquiet





Fellowship  Formation supplémentaire (non- fellowship)  Electifs lors de ma résidence  Électifs avant ma résidence  Efforts individuels (contacts personnels, réseautage)  Travail académique (publications, bourses, expérience de recherche)  Un besoin de la communauté où je travaille  Expérience de travail (ex.: gardes et remplacements) à remplacements) à remplacements) à Phôpital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez  9. Est-ce que le poste détenu était annoncé publiquement?  Oui Non	7. Selon vous, quel e	etait ie niveau d'im		•		пріог?
Formation supplémentaire (non-supplémentaire (non-fellowship))  Électifs lors de ma résidence Électifs avant ma résidence Électifs avant ma résidence  Contacts personnels, contact de la communauté où je travaill a cadémique (publications, bourses, expérience de recherche)  Un besoin de la communauté où je travaille  Expérience de travail ((ex.: gardes et remplacements) à hobital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez de la contact		Sans importance				Très important
Electifs lors de ma résidence  Électifs lors de ma résidence  Électifs savant ma résidence  Efforts individuels (contacts personnels, contacts personnels, c	Fellowship	0	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
Électifs avant ma résidence  Électifs avant ma résidence  Efforts individuels (contacts personnels, réseautage)  Travail académique (publications, bourses, expérience de recherche)  Un besoin de la communauté où je travaille  Expérience de travail (ex.: gardes et remplacements) à   "hôpital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez  9. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  0. Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  A travers mon programme de résidence	supplémentaire (non-	$\circ$	$\circ$	$\bigcirc$	$\circ$	$\circ$
résidence  Efforts individuels (contacts personnels, réseautage)  Travail académique (publications, bourses, expérience de recherche)  Un besoin de la communauté où je travaille  Expérience de travail (ex.: gardes et remplacements) à l'hôpital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez  9. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  0. Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  A travers mon programme de résidence		0	0	0	0	0
(contacts personnels, réseautage)  Travail académique (publications, bourses, expérience de recherche)  Un besoin de la communauté où je travaille  Expérience de travail (ex.: gardes et remplacements) à l'hôpital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez en l'hôpital où je travaille  9. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  0. Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  A travers mon programme de résidence	Électifs avant ma résidence	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
remplacements) à l'hôpital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez  9. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  0. Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  À travers mon programme de résidence	Efforts individuels (contacts personnels, réseautage)	0	0	0	0	0
communauté où je travaille  Expérience de travail (ex.: gardes et remplacements) à l'hôpital où je travaille  8. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez  9. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  O. Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  À travers mon programme de résidence	(publications, bourses, expérience de	0	0	$\circ$	0	$\circ$
(ex.: gardes et remplacements) à l'hôpital où je travaille  18. Y-a-t-il d'autres facteurs que vous trouvez importants pour obtenir un emploi? S'il vous plaît décrivez  19. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  10. Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  À travers mon programme de résidence	communauté où je	0	0	0	0	0
9. Est-ce que le poste détenu était annoncé publiquement?  Oui  Non  Comment avez-vous trouvé votre poste?  J'étais recruté  De bouche à oreille  À travers mon programme de résidence	(ex. : gardes et remplacements) à	0	0	0	$\circ$	0
J'étais recruté  De bouche à oreille  À travers mon programme de résidence	9. Est-ce que le post	· ·			emplor: 3 il vous p	oran decrivez.
À travers mon programme de résidence		ous trouvé votre po	oste?			
	De bouche à oreille					
Autre (veuillez préciser)	À travers mon progra	mme de résidence				
	Autre (veuillez précise	er)				





51. Si applicable, po	ourquoi faites-vous d	es dépannages/	poste de médecin r	emplaçant (« l	ocum »)?	
Je préfère ce style d	de pratique					
Désir de voyager						
Je n'ai pas pu trouv	er le poste désiré					
J'attends que les po	ostes soient disponibles l	à où je fais mon pos	ste de médecin remplaça	ant		
Pour augmenter mo	on revenu					
Je ne fais pas de dé	épannage/poste de méde	ecin remplaçant				
Autre (veuillez préci	iser)					
52. Si applicable, es appliquent) :	t-ce que votre poste	de médecin ren	mplaçant inclus (coc	hez tous les é	léments qui s'	
Accès régulier aux	salles d'opération					
Temps régulier d'en	ndoscopie					
Temps régulier de d	clinique					
Je ne fais pas de dé	épannage/poste de méde	ecin suppléant				
Partie 5: Perc	eptions sur	l'offre des	s chirurgien	ıs généra	aux	
E2 Colon vous la na	ambro do obir raion		rationant dans votes	a rásian sáas	anhiaua aat :	
53. Selon vous, le no	ombre de chirurgiens	s généraux qui p	pratiquent dans votre	e région géogr	raphique est :	
Trop bas	ombre de chirurgiens	s généraux qui p	oratiquent dans votre	e région géogr	raphique est :	
Trop bas Approprié	ombre de chirurgiens	s généraux qui p	oratiquent dans votre	e région géogr	raphique est :	
Trop bas Approprié Trop élevé	-	s généraux qui p	oratiquent dans votro	e région géogr	raphique est :	
Trop bas Approprié Trop élevé	ombre de chirurgiens	s généraux qui p	oratiquent dans votre	e région géogr	raphique est :	
Trop bas Approprié Trop élevé	-	s généraux qui p	oratiquent dans votre	e région géogr	raphique est :	
Trop bas Approprié Trop élevé	illez préciser pourquoi)	s généraux qui p	oratiquent dans votre	e région géogr	raphique est :	
Trop bas Approprié Trop élevé Je ne sais pas (veui	illez préciser pourquoi)		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui	illez préciser pourquoi)	s généraux qui p		e région géogr D'accord	raphique est :  Tout à fait d'accord	
Trop bas Approprié Trop élevé Je ne sais pas (veui	illez préciser pourquoi)  2: Pas du tout d'accord		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui  54. Croyez-vous que  Les programmes des résidences en chirurgie générale au Canada forment trop de	illez préciser pourquoi)  2: Pas du tout d'accord		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui  54. Croyez-vous que  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux par rapport au nombre	illez préciser pourquoi)  2: Pas du tout d'accord		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui  54. Croyez-vous que  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux	illez préciser pourquoi)  2: Pas du tout d'accord		Ni en désaccord ni			
Approprié Trop élevé Je ne sais pas (veui  54. Croyez-vous que  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux par rapport au nombre de postes disponibles actuellement.  Les programmes des	Pas du tout d'accord		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui  54. Croyez-vous que  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux par rapport au nombre de postes disponibles actuellement.  Les programmes des résidences en chirurgie générale au Canada	Pas du tout d'accord		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui  54. Croyez-vous que  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux par rapport au nombre de postes disponibles actuellement. Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens générale su Canada forment trop de chirurgiens généraux	Pas du tout d'accord		Ni en désaccord ni			
Approprié Trop élevé Je ne sais pas (veui  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens générale au Canada forment actuellement.  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens générale au Canada forment trop de chirurgiens généraux pour le nombre de postes qui seront	Pas du tout d'accord		Ni en désaccord ni			
Trop bas Approprié Trop élevé Je ne sais pas (veui  Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux par rapport au nombre de postes disponibles actuellement. Les programmes des résidences en chirurgie générale au Canada forment trop de chirurgiens généraux pour le nombre de	Pas du tout d'accord		Ni en désaccord ni			





### Partie 6: Commentaires additionnels

55. Nous encourageons votre retroaction et vos /comm	entaires sur tous les sujets abordés dans ce
sondage.	



